

UNSW 2025 Sport Strategy

Progress Report





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Foreword

In 2017, UNSW launched the 2025 Sports Strategy to support the three strategic priorities of the UNSW 2025 Strategy – Academic Excellence, Social Engagement and Global Impact. Sport encompasses a wide range of physical activity beyond organised competitions and clubs; it includes all forms of exercise, fitness, active recreation and movement.

Sport, in all its formats, is an essential component of living a healthy life, maintaining positive mental health and wellbeing, decreasing the risk of disease and injury, improving performance academically and in the workplace and forming friendships, connections and community.

The 2025 Sports Strategy strategic objectives are to:

1. Increase participation, drive equity and build campus communities
2. Support excellence
3. Strengthen partnerships

The key objectives are supported by the following enablers:

- World Class Environments - facilities and infrastructure
- Service Delivery Partnerships
- Funding Clubs and Sport
- Governance and Management

Despite significant challenges of budget moderation in 2019 and 2020, and the impact of COVID-19, this report will highlight the success that UNSW Sport has delivered many results in a short period of time, to further enhance the University's global reputation for excellence.

This report outlines a number of achievements but of particular note has been significant progress in each major goal under the three key objectives:

1. **Student Participation** – 14,508 students participate in sport and active recreation at UNSW representing a 45% increase from 2017 to 2019. This is 25% of the entire student population, an increase from 16% (2017), and was on track to reach the 30% target by the end of 2020, however due to COVID-19 and the delayed delivery of the Village Green Wellness Precinct this may not be achieved. However, we are confident that the 2025 goal of 40% will be not only reached, but surpassed.
2. **Sporting Excellence** – 44 students have represented Australia in their chosen sport, including 13 Olympians at the 2016 Rio Olympics and Paralympics and the 2018 Winter Olympics. The introduction of 12 new High Performance Sports scholarships and two Indigenous Sports Scholarships demonstrates the commitment to supporting the very best athletes at UNSW.
3. **Community Partnerships** – 31 new sporting and community partnerships have been established, to support nine significant internal partnerships within UNSW. Some notable partnerships include Sport NSW / NSW Office of Sport; PLuS Alliance partner Arizona State University; Nura Gili; Randwick & Bayside City Councils and UniSport Australia.

We aim to continue to deliver the key objectives, to develop a truly equitable, diverse and inclusive experience for students and staff, enhancing their mental health and wellbeing and to increase their sense of belonging to the UNSW community, leaving with a deep connection to the University for life.

Mark Wright
Head of Sport & Local Community



Executive Summary

“As a proud UNSW alumnus, it is fantastic to see UNSW Sport making significant progress since the launch of the Sports Strategy just three years ago, in particular the level of sporting scholarships that support future Olympians and Australian internationals across many sports.”

Matt Carroll AM
CEO Australian Olympic Committee
UNSW Sports Advisory Council

UNSW Sport and Recreation was disestablished in 2012, with the delivery of student sport sub-contracted to Arc, and the tender to operate and manage the UNSW Fitness and Aquatic Centre awarded to Y-NSW. After a five year hiatus, UNSW returned to manage and govern sport in partnership with the service providers.

A new Head of Sport was appointed in August 2017, joined by a full-time Sports Development Manager in January 2018, and part-time Media and Communications Officer in October 2018.

This small team has delivered a number of significant results outlined in this document. By 2019, the Elite Athlete Program Coordinator moved from UNSW Scholarships to UNSW Sport.

In 2017 a great deal of work was needed to review the current sporting landscape, build many stakeholder relationships and implement a new governance model, new systems and new policies in a very short period of time.



Acknowledgement of Country

UNSW Sport would like to Acknowledge the Bedegal (Kensington campus), Gadigal (City and Art & Design Campuses) and Ngunnawal people (UNSW Canberra) who are the traditional custodians of the lands where each campus of UNSW is located.

Executive Summary

This Executive Summary presents the key achievements, with further details provided in the report and attached appendices.

Strategic Objective 1 - Increase participation, drive equity and build campus communities

- 45% Increase in Student Participation (2017 – approx 10,000 to 2019 – 14,508)
- Delivery of the Active Women Strategy (March 2020)
- 400 International Students participated in new International Learn to Swim Program in partnership with Y-NSW and Surf Life Saving
- Commencement of construction for new Village Green Wellness Precinct (currently postponed due to COVID-19)
- KPMG Review of Arc Sport and establishment of new Service Level Agreement

Strategic Objective 2 – Support Excellence

- 12 new High Performance Sport Scholarships and two new Indigenous Sport Scholarships
- Establishment of new UNSW Sport website and social media channels
- Highest-ever position at the UniSport Nationals (4th from 43)
- Full Review of UNSW High Performance Sports Club and establishment of new High Performance Clubs Committee
- KPMG Review of Elite Athlete Program and Scholarships

Strategic Objective 3 – Strengthen Partnerships

- 31 new external community and sporting partnerships established
- Formal partnerships
 - » Sport NSW / Office of Sport (NSW Government)
 - » NSW Rugby & NSW Waratahs
 - » Sydney FC
 - » South Sydney Rugby League Football Club & Souths Cares
 - » Randwick Rugby Club
 - » Australian Turf Club
- 82 students enrolled at UNSW through Randwick Rugby Partnership
- Global Sporting Partnership with Arizona State University endorsed by PLuS Alliance

“UNSW has shown great commitment to equity, diversity and inclusion through its sporting programs. The launch of the Active Women Strategy in particular demonstrates a strong dedication to the pursuit of fairness in sport.”

Alex Blackwell
Former Australian Cricket captain
UNSW Sports Advisory Council

Challenges

COVID-19

The world has changed due to COVID-19, which will present major challenges for UNSW Sport. Physical activity and exercise is vital to the wellbeing and mental health of all students and staff. The decrease in budgets and delayed construction of the new Village Green Wellness Precinct will impact the participation of students and staff in physical activity for the foreseeable future.

Staffing

The initial 18-month stage of the 2025 Sports Strategy was delivered by two staff members. At the start of 2020 this increased to three full-time staff, one part-time staff and a contracted casual staff member. By way of comparison, similar sized universities such as Sydney, Melbourne and Monash have approximately 40-50 sports management and administration staff.

Budget

Since the provision of new funding for the implementation and delivery of the 2025 Sports Strategy in January 2018, there have been three separate budget moderation's; including the most recent reduction due to COVID-19. The all-up moderation of 40% has consequently halted several projects and initiatives, as well as restricted club facility grant payments.



Fitness & Aquatic Centre Funding Model

The finance model and contract between UNSW (BACS) and Y-NSW has caused fees to rise for students and sports clubs and created access issues for many students, staff and club members, due to priority given to external users at the key and popular times of the day. As a result, UNSW Sport has spent \$200,000 on a subsidy to the sporting clubs to afford to run activities and programs for the students.

Management Model

UNSW Sport manages sport and active recreation by delivering the 2025 Sports Strategy, including business planning, policy making, providing good governance, managing High Performance Sport and Clubs, maintaining partnerships and relationships, funding Arc Sport, working internally with UNSW staff and stakeholders, managing the Elite Athletes Program and Sports Scholarships. Arc Sport deliver the student programs and events and manage the affiliations and distribution of funds to clubs. The Y-NSW operates the UNSW Aquatic & Fitness Centre. While there are excellent relationships and communication, the delivery of sport and active recreation by three separate bodies can present challenges.



UNSW provided flexibility so I could succeed in a professional sporting environment while also completing a degree. It wasn't always easy combining the demands of AFL with study but having the relationship I did with the Elite Athlete Program certainly made things easier.



Nick Smith
Former Sydney Swans player
UNSW AGSM Student

Opportunities

Mental Health and Wellbeing

Global Research shows the essential role physical activity and exercise plays in mental health and wellbeing. UNSW Sport will play a major role in working closely with UNSW partners, as well as external stakeholders, to ensure the mental health and wellbeing of students and staff is at the very core of all policy and decision making. It must be noted that the Village Green redevelopment was changed from the delivery of a Sporting Complex to a Wellness Precinct, to reflect the inclusive nature of the proposed facilities and programming.

Return from COVID-19

Physical activity and exercise has been, and will continue to be a vital part of the recovery for all students and staff from COVID-19. To reconnect, to assist with mental health and wellbeing, to help prevent any disease and to boost immunity. UNSW Sport, with Arc Sport and Y-NSW, play a very important role as UNSW transitions back onto campus.

Partnerships and Relationships

Without the Village Green Wellness Precinct, the partnerships and relationships UNSW Sport has established with community stakeholders will be vital in attempting to acquire access to open green space for students and staff to play sport and partake in physical activity and exercise.

Future Students

UNSW Sport can play a major role working in partnership with Future Students, in local, domestic and international student recruitment. Enrolments for example have decreased in private schools in the Eastern Suburbs, with the strong sporting culture in this demographic, UNSW Sport has the ability to reverse this trend and work strategically to support Future Students, utilising the current partnerships and relationships.



Equity, Diversity and Inclusion

The UNSW Active Women Strategy was launched in March 2020, and the Executive Committee are currently aiming to deliver key objectives each year from 2020-2025 to improve opportunities in sport and active recreation for all women at UNSW.

With support from the NSW Government Office of Sport and Sport NSW, UNSW Sport is currently conducting research and will be developing an Active Inclusion Strategy to ensure all sport, active recreation and exercise opportunities are fully inclusive, with a specific focus of people with a disability.

An International Student Engagement Plan has been highlighted as a priority in the 2025 Sports Strategy to welcome overseas students to UNSW, Sydney and Australia and can play a vital role in their transition into the community and to support an inclusive culture to foster connection, positive mental health and a sense of belonging.



I was asked to MC the Blues Dinner in 2018, and the passion and pride blew me away. UNSW Sport have been a pleasure to work with now on many occasions, and I can honestly say in a short period of time, I feel very much part of the UNSW Sporting Family.



Stephanie Brantz
Sports Presenter
SCG Trustee

Key UNSW Sport stats 2019

14,508

students
participated in
sport

7043

sports club
members

45%

increase
in student
participation in
sport

39

UNSW sporting
clubs

25%

of total student
population
participating in
sport

44

students
representing
Australia

13

UNSW students
competed at 2016
& 2018 Olympics &
Paralympics

14

new scholarships
(2 Indigenous & 12
High Performance)

770,000

visits to UNSW
Fitness & Aquatic
Centre in 2019

Data provided by Y-NSW

1608

participants
in SHE CAN
2019

62%

attendance increase
in Brightside Mental
Health Program in
partnership with
Y-NSW

Strategic Objective 1: Participation

“ Sport plays a very important role in my uni life at the moment. It feels like I have more friends and I’m more active because of Muay Thai. ”

Winnie Ku
SHE CAN participant
UNSW Muay Thai Club

Participation in all forms of sport, including active recreation, exercise and fitness, is a key part of leading a healthy lifestyle which results not only in good physical health, but positive mental health and wellbeing. It also reduces the risk of disease and stress, improves academic performance and promotes a strong sense of community and connection.

UNSW Sport, working closely with the two major service providers, Arc and Y-NSW have seen a significant increase in participation and revenue since the commencement of the 2025 Sports Strategy.

Through the UNSW Sports Clubs, UNSW Aquatic and Fitness Centre managed by Y-NSW, the wide range of Arc Sport programs such as the female-only SHE CAN program, UniSport Nationals, Day of Play (formerly Festival of Sport), Social Sport and other events – there has been a 45% increase in just three years in sporting activity participation.

Equity, Diversity & Inclusion are strong values that UNSW Sport support with new initiatives and programs to provide more opportunities for everyone to be more physically active that have been delivered, such as the Active Women Strategy and a number of Indigenous focused initiatives.

The new Village Green Wellness Precinct, which has been delayed by COVID-19, will deliver an activity hub designed to promote exercise and recreation for all students and staff to enjoy, with programs designed to enhance mental health, wellbeing and a strong sense of belonging and community.

High performance sport will be predominantly served by the upgraded David Phillips Complex, which will soon be home to the NSW Rugby Centre of Excellence.

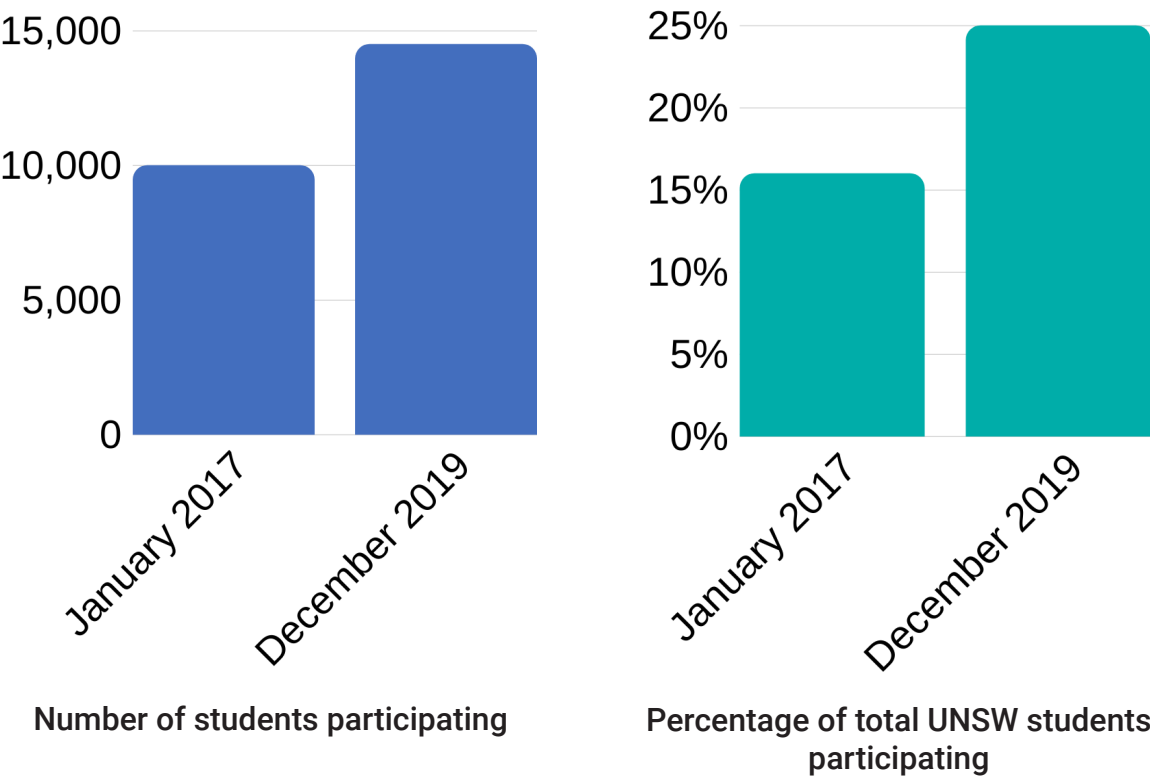


Strategic Objective 1: Participation

Increase in Student Participation

Since the commencement of the UNSW 2025 Sport Strategy, there has been a 45% increase in student participation in all sport activity and a 12% increase in the number of sporting clubs.

	January 2017	December 2019
Number of students participating	approx 10,000	14,508
Percentage of total UNSW students participating	16%	25%



New Initiatives & Projects to support Equity, Diversity & Inclusion

- Delivery of the UNSW Active Women Strategy (March 2020) with four pillars of Participation, Investment & Infrastructure, Marketing & Promotion, Leadership & Governance.
- Six Nura Gili students enrolled through Randwick Rugby partnership; introduction of new Annual Indigenous Sports Award; two new Indigenous Sports Scholarships introduced
- Inaugural Activate Inclusion Days (for students with sensory, physical and intellectual disabilities) in partnership with Sport NSW
- Commencement of research and development of the UNSW Active Inclusion strategy
- Establishment of new UNSW Sports Management Board to drive equitable decision and policy making reflective of all major stakeholders

Strategic Objective 2: Support Excellence

UNSW has a long established history of sporting excellence despite many challenges with limited finances and facilities.

Many athletes now are able to represent Australia as members of the Elite Athlete Program which allows them to train and compete at the highest level whilst finishing their degree. Over 250 athletes are registered on the program of which at least 40 are scholarship holders.

Recent highlights include four UNSW students winning Sailing Gold Medals in the World University Games; Science student Ned Hanigan playing Rugby for Australia; Law student Georgia Winkcup representing Australia at the 2019 World Athletics Championships; 13 UNSW students competing at the 2016 Rio Olympics and 2018 Pyeongchang Olympics; Australian National Champions in Men and Women's Water Polo; seven current and former UNSW students – male and female – playing professional AFL for the Sydney Swans and GWS Giants.

The UNSW Sport Hall of Fame returned in 2018 after an absence of six years. The Hall of Fame includes illustrious names such as Bob Dwyer (Australian Rugby World Cup winning coach); Alex Blackwell (Australian women's cricket World Cup and Ashes winning captain); Dr George Peponis (Australian and NSW rugby league legend) and many more.



Getting the right balance as an athlete is really important. Study is a good outlet, it helps me take my mind off hockey and I enjoy it.

Tim Brand
Australian Kookaburras
UNSW Business School student

In 2017, NSW Rugby announced their commercial agreement with UNSW for a training and administration facility at the David Phillips Sporting Complex, which will now house the new Rugby Centre of Excellence for the state of NSW.

Three current students are in NSW Rugby's professional squad, and with the explosion of the women's game and the strength of rugby in the local schools, this is an exciting opportunity for UNSW, bringing together Sport and Future Students to collaborate in this area.

Y-NSW provided 100 complimentary annual memberships to support the UNSW Elite Athlete Program.

Strategic Objective 2: Support Excellence

Key achievements for UNSW Sport in this area include:

- Introduction of 12 new High Performance Sports Scholarships, plus two new Indigenous High Performance Sports Scholarships
- Highest-ever position (4th) Australian UniSport National Championships 2019
- No 1 Australian University at UniSport Nationals Winter Sports (2016, 2017, 2018, 2019)
- 44 Australian Sporting Representatives across eight sports at full senior level and 19 athletes competing at the top National Level
- 10 current and former students competed at the 2016 Rio Olympic and Paralympic Games, and three current and former students competed at the 2018 Winter Olympics
- Review of High Performance Sporting Clubs and subsequent new governance model, MoU, committee and application process
- Establishment of the UNSW Sports Advisory Council in 2018 to guide UNSW Sport and UNSW Philanthropy & Alumni in the support of excellence, through fund raising, and provide high-level advice
- KPMG Review of Elite Athlete Program and Sport Scholarships

I think it's really important to balance study with sport – there are a lot of studies about mind and body working together, so it's always been important to me to study really hard and get a job as well as an athletic career.

Matilda McDonell
Giants Netball
UNSW Law student



Strategic Objective 3: Strengthen Partnerships

Sport has the ability to break down barriers of culture, race, gender, wealth, class and many other aspects of society which often divide. If achieved successfully, sport can play a crucial role building social capital, on and off campus. The friendships, connections and bonds that can be built through sport increase a sense of belonging and community.

UNSW Sport has used this ability to form over 30 successful external sporting and community partnerships, and a number of excellent internal partnerships with key stakeholders. There are three tiers of partnerships and relationships:

- Tier One: Formal Partnerships
- Tier Two: Collaborative Partnerships
- Tier Three: Strong Relationships

The most successful partnership with Randwick Rugby has resulted in 82 school leavers choosing to study at UNSW, many of whom have moved to Sydney from regional NSW for both rugby and university. Through the Randwick Rugby Club network, we have a very good relationship with Mr Matt Thistlethwaite MP (Federal Member of Kingsford-Smith) and via our own UNSW Rugby Club, with former women's coach and now State Member for Coogee, Dr Marjorie O'Neill.

The NSW Government Office of Sport relationship provided exceptional consultation on the development of the Active Women Strategy which launched in March 2020, as well as advice in the Village Green Wellness Precinct project. Currently UNSW Sport is a member of the Sydney City Steering Committee for Disability Sport.

Sport is a very significant - and often the defining - factor for many future students when applying to their university of choice. An international student from the USA, who completed her MBA in May 2020, specifically selected UNSW over all other Australian Universities based on the quality of the Women's Water Polo team.



“UNSW is leading the way with the groundbreaking Active Women Strategy - the first of its kind among Australian universities. I was thrilled that Her Sport Her Way provided the initial inspiration for this strategy and I'm excited by its potential.”

Kerry Turner
Manager, Participation and Partnerships
NSW Office of Sport

- 82 students enrolled (since 2014) through Randwick Rugby
- 35 Randwick Rugby students enrolled in Colleges
- South Cares, ASPIRE, Nura Gili : UNSW Sport delivered presentations to 1200 low SES high school students across 8 schools in regional NSW in 2018/2019
- Global Sporting Partnership with Arizona State University endorsed by PLS Alliance
- Commercial partnership established with NSW Rugby, increasing UNSW revenue

Strategic Objective 3: Strengthen Partnerships

Tier One – Formal Partnerships

- NSW Rugby, including Waratahs Super Rugby
- Sydney FC – Men, Women and Youth Academy
- Souths Cares – Community Development, South Sydney Rugby League Club
- Randwick Rugby – Men, Women and Juniors
- Australian Turf Club
- NSW Government Office of Sport – Sport NSW
- GWS Giants with UNSW Canberra
- UniSport Australia
- Go8 Sporting Committee
- Arc (Service Provider)
- Y-NSW (Service Provider)
- Goalstribе

Tier Two – Collaborative Partnerships

- Randwick City Council
- Bayside City Council
- Nura Gili
- Arizona State University
- Matraville Sports High School
- Cricket NSW
- Netball NSW
- AFL NSW/ACT
- Hockey NSW
- NSW Institute of Sport
- UNSW Division of External Relations
- UNSW Hospitality

Tier Three – Strong Relationships

- Federal Member for Kingsford Smith
- State Member for Coogee
- Sydney Swans AFL Club
- GWS Giants AFL Club
- Surf Life Saving NSW
- Sydney Cricket Ground Trust
- Surfing NSW
- Olympic Winter Institute of Australia
- Australian Olympic Committee
- Special Olympics Australia
- ASPIRE
- UNSW Health Promotion
- UNSW Wellbeing
- UNSW Estate Management
- Green Options
- UNSW Division of Equity, Diversity and Inclusion
- UNSW Medicine – School of Medical Sciences (Exercise Physiology)

“Sport and activity play an integral part of the student and campus experience, leading to the development of key networks, friendships and having a demonstrated positive impact on students wellness and mental health. Arc Sport together with UNSW Sport is determined to continue to enhance these benefits and broaden their reach as the UNSW Sport Strategy continues to be delivered through to 2025.”

Shelley Valentine
CEO, Arc UNSW



The Enablers

World Class Environments

Village Green Wellness Precinct Redevelopment
In January 2020, construction commenced on the new Village Green Wellness Precinct, a world class, state of the art facility to increase student, staff and community participation in physical activity, supporting mental health and wellbeing. Due to COVID-19 the project has currently been suspended, with a provisionally estimated completion in 2023.

“ Sport and exercise are a vital part of university life. Through sport, we gain the capacity to make lifelong friends and connections, develop critical work-ready skills, all while improving our physical and mental health.”

Dr Marjorie O'Neill MP
NSW Member for Coogee



David Phillips South

In 2019, a major refurbishment of the southern end of the David Phillips Sporting Complex was completed. A Premier Grade cricket oval was developed for UNSW Cricket Club and Universities Women's Cricket Club to compete at the highest level. In winter, the UNSW-ES Bulldogs will use the same venue for the Women's team, and as a high performance training base for all teams.

NSW Rugby Centre of Excellence

NSW Rugby received government funding to develop the NSW Rugby Centre of Excellence at David Phillips Sporting Complex. This will attract some of the country's top young rugby players, aligning with UNSW Future Students pathways and strategies.

Service Delivery Partnerships

Arc Sport

The delivery of participation programs and events; operational management of 39 sporting clubs – including distribution of funding, affiliations and governance; inter-varsity and UniSport Nationals participation are key areas that Arc Sport deliver for UNSW. A comprehensive review was undertaken in 2017/2018 by UNSW and KPMG which resulted in a new Service Level Agreement signed by both parties.



Y-NSW

The operation and management of the UNSW Fitness & Aquatic Centre by Y-NSW is a major contract for UNSW. Relationship management between Y-NSW and UNSW has improved significantly since the commencement of the 2025 Sports Strategy, including a Y-NSW member on the UNSW Sports Management Board.

The Enablers

Funding Clubs and Sport

High Performance Clubs
UNSW Sport conducted a review of High Performance Clubs, which resulted in a new application process, new policies and procedures, and a new High Performance Club Members Committee, including Terms of Reference and Memorandum of Understanding. There were 12 new High Performance Club Scholarships introduced. The High Performance Club model will be reviewed in 2020.

Club Funding

From 2018, all clubs operating in the UNSW Fitness & Aquatic Centre, were eligible for additional funding, 50% subsidy of costs, to assist with increasing fees for hire of facilities. Due to the commercial terms of the contract between Y-NSW and UNSW, the cost of using the centre was a major challenge for the clubs, some indicated the club would cease to exist, or student participation would decrease. UNSW Sport provides funding to Arc Sport to disseminate between the clubs affected.



Governance and Management

New Sports Advisory Council

The Council was established in 2018 and is made up of esteemed and successful industry and business professionals, many of whom are UNSW alumni, who meet quarterly throughout the year. Their role is to offer guidance and counsel to UNSW Sport in delivering the 2025 Sports Strategy, and to provide expertise and networks to UNSW Philanthropy to explore fundraising projects and potential gifts donations.

New Sports Management Board

The Board was established in 2017, to provide strong governance, transparency and communication in key decision and policy making with regard to the 2025 Sports Strategy. All key stakeholders are represented and have one vote each: UNSW Sport, Arc, Y-NSW, UNSW Philanthropy and Alumni and UNSW Students.

“ I have been proud to Chair the Sports Advisory Council to support the UNSW 2025 Sports Strategy. The UNSW Sport team are doing an excellent job delivering a new era of sport and active recreation, with integrity, transparency and excellent relationships. Once again in the sporting world, UNSW continues to punch above its weight.”

Simon Poidevin AM
Rugby Australia Hall of Fame
UNSW Sports Advisory Council

Appendix

Summary of Partnerships and Relationships

FORMAL PARTNERSHIPS	
NSW Rugby	Commercial Partnership for lease of David Phillips Sporting Field and administration Offices. Development of educational pathways from rugby to UNSW.
Sydney FC	Educational Partnership with focus on pathways between Academy and UNSW.
Souths Cares	Community and Educational Partnership with focus on pathways for young Indigenous, low SES and regional communities into tertiary education. New partnership between UNSW Touch Football Club & South Sydney Juniors Rugby League.
Randwick Rugby	Educational Partnership which has resulted in 82 Randwick Rugby players enrolling at UNSW.
Australian Turf Club	Commercial and Community Partnership predominantly to support thousands of UNSW students to complete exams at the Randwick Racecourse Corporate facilities.
Office of Sport / Sport NSW	Educational and Community Partnership with Sport NSW providing advisory services, access to workshops and professional development, extensive strategic consultation.
GWS Giants (UNSW Canberra)	Commercial Partnership between UNSW Canberra and GWS Giants, with the exploration of educational and community partnerships currently being developed.
UniSport Australia	UNSW is a full member of UniSport through Arc Sport. This allows UNSW students to compete at the UniSport Nationals.
Go8 Sport	UNSW is a member of the Go8 Sporting Committee.
Arc Sport	Service Provider of all student sport at UNSW, including the 39 sporting clubs and management of Village Green, Alumni Lawn and David Phillips Sporting Complex.
Y-NSW	Service Provider that operates and manages the UNSW Aquatic and Fitness Centre
Goalstribе	Providing UNSW Sport with Strategic Leadership and Management working with all key stakeholders to support the delivery of the Sports Strategy

COLLABORATIVE PARTNERSHIPS	
Randwick & Bayside City Councils	Excellent working relationship with RCC & BCC with a focus on community development, facility development and future university-community sporting collaborations.
UNSW Nura Gili	Multi-faceted partnership with Nura Gili to deliver a number of projects and events such as UNSW Nura Gili Day @ Randwick Rugby, the Indigenous Sports Award, two new Indigenous Sport Scholarships, Souths Cares Regional Tours.
Arizona State University	PLuS Alliance Global Sporting Partner with a focus on student exchanges, staff and coach education and sharing research.
Matraville Sports High	UNSW Educational Partner who share many mutual sporting partner organisations. UNSW Sport is currently exploring potential collaborations
Cricket NSW	Positive and ongoing working relationship with regard to UNSW Cricket Club, facility development, elite pathways, and further community opportunities.
AFL NSW / ACT	Positive and ongoing working relationship with regard to UNSW-ES Bulldogs AFL Club, facility development, elite pathways, and further community opportunities.
Hockey NSW	Positive and ongoing working relationship with regard to UNSW Hockey Club, facility development, elite pathways, and further community opportunities.
Netball NSW	Potential Educational Partnership, delayed due to COVID-19
UNSW Division of External Relations	UNSW Sport Media & Communications Officer is a DEX staff member. DEX have supported UNSW Sport in the development of the new website, the new social media channels and are an invaluable partner.
UNSW Hospitality	Provision of outstanding professional services to enable UNSW Sport to deliver high-end events such as the Sport Hall of Fame, Blues Dinner and the Active Women Strategy Launch.

Appendix

Summary of Partnerships and Relationships

STRONG RELATIONSHIPS	
Federal Member for Kingsford	Excellent relationship with the Federal Member, the Hon Mr Matt Thistlethwaite through Randwick Rugby. Working to help UNSW become more involved in the local community.
State Member for Coogee	Excellent relationship with Dr Marjorie O'Neill, former coach of UNSW Women's Rugby. Working to help UNSW become more involved in the local community.
Sydney Swans AFL	Seven current and former players studying at UNSW in 2020. Two former Swans Premiership Players inducted into the UNSW Sport Hall of Fame. The current Head Coach of UNSW-Eastern Suburbs Bulldogs Men's Premiership Team is a former Swan.
GWS Giants AFL & Netball Clubs	A number of female players have been elevated from UNSW-Eastern Suburbs to the AFLW to play for GWS Giants, including Rebecca Beeson who won the Giants Best & Fairest Award in 2019. Former Bulldogs Premiership winning coach Tracey Kick is now assistant coach. UNSW Student Matilda McDonnell plays for the Giants in the Super Netball competition.
Sydney Cricket Ground Trust	Excellent relationships with a Board Member and senior staff members at the Sydney Cricket Ground Trust. In 2018, this relationship allowed for professional advice from SCG Head Groundskeeper which supported the re-turfing at David Phillips Sporting Complex
Australian Olympic Committee	CEO Matt Carroll, UNSW alumnus, serves on the UNSW Sports Advisory Council in a voluntary capacity.
ASPIRE	UNSW Sport has worked with ASPIRE supporting regional education tours and other events to raise awareness of tertiary opportunities in low SES communities.
UNSW Student Life & Communities	UNSW Sport is one of six portfolios under Student Life & Communities and is working more closely with each portfolio to enhance the student experience at UNSW, and to promote sport and active recreation as a major contributor to the mental health and wellbeing of all students.
UNSW Health Promotions Unit	UNSW Sport and Health Promotions have worked collaboratively to co-deliver online content and workshops during COVID-19 and will continue to collaborate on future projects and ventures.
UNSW Division of Equity, Diversity and Inclusion	EDI provided outstanding professional guidance and advice in the development of the UNSW Active Women Strategy, and an EDI staff member is on the Active Women Strategy Executive Team. UNSW Sport assisted the promotion of the flagship event of 2019 Diversity Week - a diversity in sport panel - and is in discussions to collaborate on future events.
UNSW Estate Management	A vital partnership for both UNSW Sport & Arc Sport to maintain the current sporting facilities and instrumental in developing new sporting infrastructure
Green Options	A vital partnership for both UNSW Sport & Arc Sport to prepare and maintain the sporting grounds at David Phillips Sporting Complex and Village Green
UNSW Medicine - School of Medical Sciences	Regular communication between UNSW Sport and the School of Medical Sciences (Exercise Physiology) regarding a number of potential collaborative projects.
UNSW Future Students	UNSW Sport is working closely with UNSW Future Students to support their recruitment strategies and school relationships, acknowledging that sport can be a significant factor when a student chooses which university to attend.
AGSM @ UNSW	AGSM have many elite athletes completing a range of courses from MBA to Indigenous Leadership Program to the Undergraduate Pathway Program. AGSM have always been open to developing pathways for sport.



UNSW
SYDNEY

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